

**COMMUNITY SAFETY & LEISURE SCRUTINY PANEL**  
**ALTERNATIVE DELIVERY MODEL – SPORT AND LEISURE SERVICES – ACTION PLAN**

9<sup>th</sup> December 2014

SCRUTINY RECOMMENDATION	PROPOSED ACTION	BY WHOM	BUDGET COST	TIMESCALE
<p>1. That if the proposal to transfer the management of sport and leisure services to an external Trust is taken forward a commitment is made not to ‘claw back all the possible savings’ but to provide the Trust with the necessary resources to grow and improve for the long term benefit of all Middlesbrough residents.</p>	<p>This will form part of the competitive dialogue process.</p>	<p>Leisure Project Board</p>		<p>April 2016</p>
<p>2. That the panel’s preference is for the procurement of a ‘not for profit’ Established Trust, as opposed to a private sector operator, however the panel acknowledges that inviting variant bids will encourage innovation and enable the Council to benefit from the most cost effective option.</p>	<p>A formal procurement process will be followed and this cannot be anti-competitive and will be open to the entire market.</p>	<p>Leisure Project Board</p>		<p>November 2014</p>
<p>3. That if the option to procure an Established Trust is pursued a local</p>	<p>This will be considered as part of the procurement process.</p>	<p>Leisure Project Board</p>		<p>April 2016</p>

<p>stakeholder board is formed, which includes political, community and staff representation to help inform and influence the Trust and reflect local issues.</p>				
<p>4. That if the decision is taken to procure the service from an Established Trust surpluses generated in Middlesbrough are re-invested in the town's leisure facilities for the benefit of Middlesbrough residents.</p>	<p>This will be detailed in the service specification and will also form part of the competitive dialogue process.</p>	<p>Leisure Project Board</p>		<p>April 2016</p>
<p>5. That reference visits be undertaken as part of the commissioning process and an invitation extended to the Executive Member for Environment and Chair of the Community Safety and Leisure Scrutiny Panel to partake in these visits.</p>	<p>This will be discussed and agreed via the Leisure Project Group.</p>	<p>Leisure Project Board</p>		<p>April 2016</p>
<p>6. Pricing and accessibility is another key issues and the panel recommends that pay as you play access is maintained at all of the town's leisure facilities irrespective of the model adopted and that Middlesbrough residents benefit from discounted charges and membership rates.</p>	<p>This is a key part of the current service strategy which prospective bidders will be expected to maintain.</p> <p>The issue of subsidised pricing and pay per visit will therefore be detailed in the service specification and will also form part of the competitive dialogue process.</p>	<p>Leisure Project Board</p> <p>Sports and Leisure Service</p>	<p>Risk if we do this £90k Plus loss of potential income</p>	<p>May 2015</p>

				April 2016
7. That the Council's "invest to save" principle in leisure facilities is maintained and that the changing facilities at the Rainbow Centre benefit from investment at the earliest opportunity. The panel is of the view that there is an immediate need to enhance these facilities for the benefit of Middlesbrough residents.	This project was put forward in the capital programme but not approved as it will be picked up in discussions with the potential provider through the competitive dialogue	Leisure Project Board		April 2016
8. That social objectives are built into any contract specifications including the need to tackle health inequalities and provide diversionary activities for	This will form part of the competitive dialogue process.	Leisure Project Board		April 2016

young people.				
9. That efforts continue to ensure an integrated approach is adopted in respect of Tennis World's involvement in the development of the new Middlesbrough Sports Village to ensure a seamless service is delivered to customers using both facilities.	As Middlesbrough Sports Village will open a year before the new delivery model will be in place then work will continue linking Tennis World under the Middlesbrough Sports Village umbrella.	Leisure Project Board		April 2016
10. That the panel revisit the issue of traffic impact once the Prissick Sports Village development is complete owing to the concerns raised in respect of the potential impact the new facility will have on traffic in East Middlesbrough.	Agree that this should be re visited once the facility has been open for a period of time.	Scrutiny		July 2015